

# **Agriculture/Farming/Food Manufacturing**

#### 2017 Budget vs. 2016

Increased	25%
Stayed the Same	50%
Decreased	25%

#### Security Reports to: CEO/President/Executive Director 25% COO/Operations 25% Human Resources 25% Chief Risk or Legal Officer/ 25% Risk/Legal/General Counsel

Security	Budget	Per	Employ	vee
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**Geographic Security Responsibility:** 

100%

100%

67%

50%

50%

33%

\$38.16

Per Employee \$7.20

North America

South America

Per Employee

Africa

Asia

Australia

Europe

### **Critical Issues:**

- Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)
- Contract Management (Guards, Technology Integrators, Contract Employees)
- Investigations Physical/Assets/Facilities
- Security Technology & Integration Supply Chain/Product Diversion/Logistics/Distribution
- Workplace Violence/Active Shooter Prevention
- Executive Protection/Travel Support
- Cybersecurity Emerging/Frontier Market Expansion
- Global Security Operations Center Management International Workforce Protection and Support
- Loss Prevention/Asset Protection

Ulyan	izativilai	Responsivinties.	
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	100%	Insider Threat	75%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	100%	Emerging/Frontier Market Expansion	75%
Contract Management (Guards, Technology Integrators, Contract Employees)	100%	Global Security Operations Center Management	75%
Investigations	100%	International Workforce Protection and Support	75%
Physical/Assets/Facilities	100%	Loss Prevention/Asset Protection of Goods for Resale	75%
Security Technology & Integration	100%	Risk Management Planning	75%
Supply Chain/Product Diversion/Logistics/Distribution	100%	Drug and Alcohol Testing	50%
Workplace Violence/Active Shooter Prevention	100%	Political Unrest	50%
Executive Protection/Travel Support	100%	Cybersecurity	50%

**Arganizational Responsibilities** 

## **Business Services/Consulting**

2017 Budget vs. 2016		
Increased	50%	
Stayed the Same	33%	
Decreased	17%	

Security Reports to:	
CEO/President/Executive Director	50%
CFO/Finance	17%
CIO/Information Technology	17%
Chief Risk or Legal Officer/	160/-

Risk/Legal/General Counsel

16%

### Security Budget Per Employee

### **Geographic Security Responsibility:**

	<u> </u>
North America	100%
South America	100%
Australia	83%
Africa	67%
Asia	67%
Europe	67%

**Organizational Responsibilities:** 

#### **Critical Issues:**

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	Contract Management
	(Guards, Technology Integrators, Contract Employees)
۰	Risk Management Planning
۰	Business Resilience (Business Continuity,
	Emergency Management & Disaster Recovery)

- Cybersecurity Investigations
- Physical/Assets/Facilities

- (Proprietary Property Not for Resale) Security Technology & Integration Workplace Violence/Active Shooter Prevention
- Executive Protection/Travel Support
- Terrorism
- **Business Expansion Support**
- International Workforce Protection and Support
- Weather/Natural Disasters Brand Protection/Intellectual Property/Product
- Protection/Counterfeiting/Fraud Protection

Contract Management (Guards, Technology Integrators, Contract Employees)	100%	International Workforce Protection and Support	67%
Risk Management Planning	100%	Weather/Natural Disasters	67%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	83%	Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	50%
Cybersecurity	83%	Emerging/Frontier Market Expansion	50%
Investigations	83%	Regulatory Compliance	50%
Physical/Assets/Facilities (Proprietary Property Not for Resale)	83%	Terrorism	50%
Security Technology & Integration	83%	Drug and Alcohol Testing	33%
Workplace Violence/Active Shooter Prevention	83%	Global Security Operations Center Management	33%
Executive Protection/Travel Support	83%	Political Unrest	33%
Be or Become "Customer Facing" (Meet with and Enhance Security for Customers)	67%	Loss Prevention/Asset Protection	17%



### **Construction/Real Estate Development**

2017 Budget vs. 201	16	Geograp	hic Secur	ity Responsibility:	Critical Issues:			
Increased	100%	North America	1	100%	Be or Become "Customer Facing"			
Australia			100%	<ul> <li>Business Resilience</li> <li>Contract Management</li> </ul>				
		Asia		100%	<ul> <li>Emerging/Frontier Market Expansion</li> </ul>			
Africa Africa		Africa		<ul> <li>Investigations</li> <li>Loss Prevention/Asset Protection</li> </ul>				
Security Reports to	):	South America		South America		50%		
CEO/President/Executive Director	67%	Europe		33%				
Human Resources	33%							
		Organi	izational	Responsibilities:				
Weather/Natural Disasters			100%	Brand Protection/Intellectu Counterfeiting/Fraud Prote	al Property/Product Protection/ ction	67%		
Contract Management		100%	Business Expansion Suppor	rt	67%			

Contract Management100%Business Expansion Support67%Emerging/Frontier Market Expansion100%Drug and Alcohol Testing67%Investigations100%Global Security Operations Center Management67%Loss Prevention/Asset Protection100%International Workforce Protection and Support67%Risk Management Planning100%Physical/Assets/Facilities67%Security Technology & Integration100%Political Unrest67%Supply Chain/Product Diversion/Logistics/Distribution100%Regulatory Compliance67%Workplace Violence/Active Shooter Prevention100%Executive Protection/Travel Support67%			Counterfeiting/Fraud Protection	
Investigations100%Global Security Operations Center Management67%Loss Prevention/Asset Protection100%International Workforce Protection and Support67%Risk Management Planning100%Physical/Assets/Facilities67%Security Technology & Integration100%Political Unrest67%Supply Chain/Product Diversion/Logistics/Distribution100%Regulatory Compliance67%	Contract Management	100%	Business Expansion Support	67%
Loss Prevention/Asset Protection100%International Workforce Protection and Support67%Risk Management Planning100%Physical/Assets/Facilities67%Security Technology & Integration100%Political Unrest67%Supply Chain/Product Diversion/Logistics/Distribution100%Regulatory Compliance67%	Emerging/Frontier Market Expansion	100%	Drug and Alcohol Testing	67%
Risk Management Planning100%Physical/Assets/Facilities67%Security Technology & Integration100%Political Unrest67%Supply Chain/Product Diversion/Logistics/Distribution100%Regulatory Compliance67%	Investigations	100%	Global Security Operations Center Management	67%
Security Technology & Integration         100%         Political Unrest         67%           Supply Chain/Product Diversion/Logistics/Distribution         100%         Regulatory Compliance         67%	Loss Prevention/Asset Protection	100%	International Workforce Protection and Support	67%
Supply Chain/Product Diversion/Logistics/Distribution         100%         Regulatory Compliance         67%	Risk Management Planning	100%	Physical/Assets/Facilities	67%
	Security Technology & Integration	100%	Political Unrest	67%
Workplace Violence/Active Shooter Prevention100%Executive Protection/Travel Support67%	Supply Chain/Product Diversion/Logistics/Distribution	100%	Regulatory Compliance	67%
	Workplace Violence/Active Shooter Prevention	100%	Executive Protection/Travel Support	67%

# **Diversified**

### 2017 Budget vs. 2016

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Increased	15%
Stayed the Same	71%
Decreased	14%

Security Reports to:	
CEO/President/Executive Director	43%
COO/Operations	29%
CIO/Information Technology	14%
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	14%

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# Security Budget Per Employee

		-
Per Employee		
I CI LIIIpioyee		

N/A

#### **Geographic Security Responsibility:**

North America	100%
Asia	100%
Australia	100%
Europe	100%
South America	100%
Africa	83%

#### **Critical Issues:**

- Risk Management Planning
- Cybersecurity Loss Prevention/Asset Protection
- Weather/Natural Disasters
- Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection
- Workplace Violence/Active Shooter Prevention
- Insurance
- Investigations Physical/Assets/Facilities

- Regulatory Compliance Security Technology & Integration Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)
- Emerging/Frontier Market Expansion
- International Workforce Protection and Support
- Political Unrest
- Executive Protection/Travel Support Contract Management (Guards, Technology Integrators, Contract Employees)

Risk Management Planning	100%	Cybersecurity	43%
Loss Prevention/Asset Protection	71%	Emerging/Frontier Market Expansion	43%
Weather/Natural Disasters	71%	International Workforce Protection and Support	43%
Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	57%	Political Unrest	43%
Business Expansion Support	57%	Terrorism	43%
Workplace Violence/Active Shooter Prevention	57%	Executive Protection/Travel Support	43%
Investigations	57%	Contract Management (Guards, Technology Integrators, Contract Employees)	29%
Physical/Assets/Facilities (Proprietary Property Not for Resale)	57%	Global Security Operations Center Management	29%
Regulatory Compliance	57%	Supply Chain/Product Diversion/Logistics/Distribution	28%
Security Technology & Integration	57%	Drug and Alcohol Testing	14%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	43%		



# **Education (K-12)**

### 2017 Budget vs. 2016

Increased	42%
Stayed the Same	20%
Decreased	38%

Security Reports to:	
Board or Board Committee	20%
COO/Operations	20%
CIO/Information Technology	20%
GM/Business Unit	20%
Chief Security Officer	20%

#### Security Budget Per Employee

\$92.02

Employee	
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Per

### **Geographic Security Responsibility:**

North America	100%

#### **Critical Issues:**

- Security Technology & Integration Business Resilience (Business Continuity,
- Emergency Management & Disaster Recovery) Contract Management (Guards, Technology Integrators,
- Contract Employees)
- Physical/Assets/Facilities (Proprietary Property Not for Resale)
- Cybersecurity Investigations
- Political Unrest
- Workplace Violence/Active Shooter Prevention
- Risk Management Planning
- Terrorism
- Weather/Natural Disasters
- Loss Prevention/Asset Protection Drug and Alcohol Testing

Organizational Responsibilities:			
Security Technology & Integration	100%	Terrorism	60%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	80%	Weather/Natural Disasters	60%
Contract Management (Guards, Technology Integrators, Contract Employees)	80%	Workplace Violence/Active Shooter Prevention	60%
Physical/Assets/Facilities	80%	Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	40%
Cybersecurity	60%	Global Security Operations Center Management	40%
Investigations	60%	Loss Prevention/Asset Protection	40%
Political Unrest	60%	Supply Chain/Product Diversion/Logistics/Distribution	40%
Regulatory Compliance	60%	Drug and Alcohol Testing	40%
Risk Management Planning	60%		

# 2017 Budget vs. 2016

Increased	58%
Stayed the Same	25%
Decreased	17%

### Security Reports to:

CEO/President/Executive Director	33%
Facilities	25%
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	17%
CAO/Administration	9%
COO/Operations	8%
Human Resources	8%

# **Education (University)**

#### Security Budget Per Employee

Per Employee	\$86
Ter Employee	<b>QUU</b>

### **Geographic Security Responsibility:**

North America	100%
Asia	33%
Europe	20%

#### **Critical Issues:**

- Contract Management (Guards, Technology Integrators, Contract Employees)
- Weather/Natural Disasters
- Workplace Violence/Active Shooter Prevention
- Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)
- Investigations Physical/Assets/Facilities Security Technology & Integration
- Terrorism
- Political Unrest
- **Risk Management Planning**
- International Workforce Protection and Support
- Loss Prevention/Asset Protection
- **Regulatory Compliance**
- Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection Business Expansion Support

- Drug and Alcohol Testing
- Cybersecurity

Contract Management (Guards, Technology Integrators, Contract Employees)	100%	Terrorism	75%
Weather/Natural Disasters	100%	Political Unrest	67%
Workplace Violence/Active Shooter Prevention	100%	Risk Management Planning	67%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	92%	International Workforce Protection and Support	58%
Investigations	92%	Loss Prevention/Asset Protection	58%
Physical/Assets/Facilities	92%	Regulatory Compliance	58%
Cybersecurity	83%	Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	33%
Security Technology & Integration	83%	Business Expansion Support	33%
Executive Protection/Travel Support	83%	Drug and Alcohol Testing	33%



### **Energy and Utilities**

Per Employee

#### 2017 Budget vs. 2016

Increased	57%
Decreased	43%

Security Reports to:	
COO/Operations	57%
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	29%
Business Unit	14%

Geographic Security Responsibility:		
North America	100%	
Australia	100%	
Europe	100%	
South America	100%	
Africa	86%	
Asia	67%	

Security Budget Per Employee

\$324.36

#### **Organizational Responsibilities:**

### **Critical Issues:**

- Investigations Physical/Assets/Facilities
  - Risk Management Planning
- Business Expansion Support Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)
- Contract Management (Guards, Technology Integrators, Contract Employees)
- Terrorism
- Weather/Natural Disasters
- Workplace Violence/Active Shooter Prevention International Workforce Protection and Support
- Loss Prevention/Asset Protection
- Political Unrest
- Cybersecurity
- Security Technology & Integration Supply Chain/Product Diversion/Logistics/Distribution Executive Protection/Travel Support
- Global Security Operations Center Management
- Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection Emerging/Frontier Market Expansion

Investigations	100%	Loss Prevention/Asset Protection of Goods for Resale	71%
Physical/Assets/Facilities	100%	Political Unrest	71%
Risk Management Planning	100%	Regulatory Compliance	71%
Cybersecurity	86%	Security Technology & Integration	71%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	86%	Supply Chain/Product Diversion/Logistics/Distribution	71%
Contract Management (Guards, Technology Integrators, Contract Employees)	86%	Executive Protection/Travel Support	71%
Terrorism	86%	Global Security Operations Center Management	57%
Weather/Natural Disasters	86%	Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	42%
Workplace Violence/Active Shooter Prevention	86%	Emerging/Frontier Market Expansion	42%
International Workforce Protection and Support	71%	Insurance	28%

# **Finance/Banking/Insurance**

Per Employee

2017 Budget vs. 2010	6
Increased	78%
Stayed the Same	22%

Security Reports to:	
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	61%
Human Resources	17%
CAO/Administration	11%
CFO/Finance	11%

### Security Budget Per Employee

N/A

Geographic	Security	Respon	sibility:

North America	100%
Asia	82%
Africa	75%
Europe	73%
South America	50%
Australia	40%

**Organizational Responsibilities:** 

#### **Critical Issues:**

- Physical/Assets/Facilities
- Security Technology & Integration Workplace Violence/Active Shooter Prevention
- Investigations
- Executive Protection/Travel Support
- Contract Management (Guards, Technology Integrators, Contract Employees)
- Terrorism
  - Global Security Operations Center Management
  - Weather/Natural Disasters Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)

  - Risk Management Plaster nice (Weet with and Enhance Security for Customers)
- Business Expansion Support Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection Political Unrest
- International Workforce Protection and Support
- Loss Prevention/Asset Protection of Goods for Resale
- Regulatory Compliance Emerging/Frontier Market Expansion
- Cybersecurity
- Drug and Alcohol Testing

#### Physical/Assets/Facilities 100% 72% **Risk Management Planning** Brand Protection/Intellectual Property/Product Protection/ Security Technology & Integration 100% 61% Counterfeiting/Fraud Protection Workplace Violence/Active Shooter Prevention 100% **Political Unrest** 61% Regulatory Compliance 94% International Workforce Protection and Support 56% 94% **Executive Protection/Travel Support** Loss Prevention/Asset Protection 44% 89% 44% Contract Management (Guards, Technology Integrators, Contract Employees) **Regulatory Compliance** Terrorism 89% Emerging/Frontier Market Expansion 28% **Global Security Operations Center Management** 78% Cybersecurity 22% 22% Weather/Natural Disasters 78% Drug and Alcohol Testing Business Resilience (Business Continuity, Emergency Management & 72% Disaster Recovery)



# **Government (Federal, State and Local)**

2017 Budget vs. 20	2017 Budget vs. 2016 Security Budget Per Employee		Critical Issues:			
Increased	80%	Per Employee		\$65.37	<ul> <li>Business Resilience (Business Continuity,</li> </ul>	Emergency
Stayed the Same	20%				Management & Disaster Recovery) Contract Management (Guards, Technolog Contract Employees) Investigations	y Integrators
Security Reports to	0:	Geograph	hic Secur	ity Responsibility:	<ul> <li>Physical/Assets/Facilities</li> <li>Security Technology &amp; Integration</li> <li>Terrorism</li> </ul>	
Facilities	33%	North America	l	100%	<ul> <li>Weather/Natural Disasters</li> <li>Workplace Violence/Active Shooter Prevention</li> </ul>	ntion
CAO/Administration	33%				<ul> <li>Cybersecurity</li> </ul>	
COO/Operations	17%				<ul> <li>Political Unrest</li> <li>Regulatory Compliance</li> </ul>	
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	17%				<ul> <li>Risk Management Planning</li> <li>Loss Prevention/Asset Protection</li> <li>Executive Protection/Travel Support</li> </ul>	
Business Resilience (Business Continuity, Emergency Ma	nagement & Disas	-	izational 100%	Responsibilities: Political Unrest	Protection/Counterfeiting/Fraud Protectio	on 60%
Contract Management (Guards, Techno	ology Integrators, (	Contract Employees)	100%	Regulatory Compliance		60%
Investigations			100%	Risk Management Planning		60%
Physical/Assets/Facilities			100%	Loss Prevention/Asset Prote	ection	40%
Security Technology & Integration			100%	Executive Protection/Travel	Support	40%
Terrorism			100%	Brand Protection/Intellectua Counterfeiting/Fraud Protec	al Property/Product Protection/ ction	20%
Weather/Natural Disasters			100%	Cybersecurity		20%
Workplace Violence/Active Shooter F	Prevention		100%	Global Security Operations	Center Management	20%
Business Expansion Support			60%	Supply Chain/Product Dive	rsion/Logistics/Distribution	20%

# **Healthcare/Hospital/Medical Center**

2017 Budget vs. 2016	6	Security Budg
Increased	73%	Per Employee
Stayed the Same	18%	
Decreased	9%	

Security Reports to:		
COO/Operations	40%	
CEO/President/Executive Director	16%	
Facilities	14%	
CFO/Finance	9%	
Human Resources	8%	
CAO/Administration	7%	
CIO/Information Technology	6%	

Security Budget Per Emp	loyee
Per Employee	\$154.89

### **Geographic Security Responsibility:**

		-
North America	100%	
Africa	33%	-
Europe	33%	

#### **Critical Issues:**

Cybersecurity

- Physical/Assets/Facilities
- Workplace Violence/Active Shooter Prevention
- Security Technology & Integration
- Business Resilience (Business Continuity, Emergency Management & Disaster Recovery) Weather/Natural Disasters Loss Prevention/Asset Protection

- **Regulatory Compliance** .
- Risk Management Planning

Investigations	100%	Regulatory Compliance	<b>79%</b>
Cybersecurity	97%	Risk Management Planning	79%
Physical/Assets/Facilities	97%	Contract Management (Guards, Technology Integrators, Contract Employees)	76%
Workplace Violence/Active Shooter Prevention	97%	Terrorism	73%
Security Technology & Integration	94%	Executive Protection/Travel Support	55%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	91%	Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	52%
Weather/Natural Disasters	85%	Business Expansion Support	52%
Loss Prevention/Asset Protection	79%	Political Unrest	42%



# **Hospitality/Casino**

Employee

N/A

2017 Budget	vs. 2016	Security Budget Per
Increased	67%	Per Employee
Decreased	33%	

Security Reports to:	
Facilities	34%
Human Resources	33%
GM/Business Unit	33%

Geographic Security Respon	sibility:
North America	100%

### **Critical Issues:**

•	Cyb	erse	curity

- Investigations

- Loss Prevention/Asset Protection Physical/Assets/Facilities Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection Business Resilience (Business Continuity, Emergency
- Management & Disaster Recovery) Contract Management (Guards, Technology Integrators,
- Contract Employees)
- Drug and Alcohol Testing
- Regulatory Compliance Terrorism
- Weather/Natural Disasters
- Workplace Violence/Active Shooter Prevention

Organizational	Responsibilities:

Investigations	100%	Regulatory Compliance	67%
Loss Prevention/Asset Protection of Goods for Resale	100%	Terrorism	67%
Physical/Assets/Facilities	100%	Weather/Natural Disasters	67%
Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	67%	Workplace Violence/Active Shooter Prevention	67%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	67%	Cybersecurity	33%
Contract Management (Guards, Technology Integrators, Contract Employees)	67%	Political Unrest	33%
Drug and Alcohol Testing	67%		

# Industrial/Manufacturing

2017 Budget vs. 2016	
Increased	39%
Stayed the Same	46%
Decreased	15%

Converte to.

Security Reports to:		
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	30%	
Human Resources	23%	
COO/Operations	15%	
CAO/Administration	8%	
CEO/President/Executive Director	8%	
CFO/Finance	8%	
Facilities	8%	

#### Security Budget Per Employee Per Employee \$93.33

### **Geographic Security Responsibility:**

North America	100%
Africa	89%
South America	85%
Asia	82%
Europe	75%
Australia	70%

#### **Critical Issues:**

### Workplace Violence

- Weather/Natural Disasters
- Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection
- Cybersecurity
- Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)
- Contract Management (Guards, Technology Integrators, Contract Employees)
- **Global Security Operations Center Management** Physical/Assets/Facilities •

Security Technology & Integration	92%	Cybersecurity	69%
Weather/Natural Disasters	85%	Investigations	69%
Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	77%	Loss Prevention/Asset Protection	69%
Business Expansion Support	77%	Risk Management Planning	69%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	77%	Terrorism	69%
Contract Management (Guards, Technology Integrators, Contract Employees)	77%	Workplace Violence/Active Shooter Prevention	69%
Global Security Operations Center Management	77%	Executive Protection/Travel Support	69%
Physical/Assets/Facilities	77%	Emerging/Frontier Market Expansion	62%
Supply Chain/Product Diversion/Logistics/Distribution	77%		



# **Information Technology/Communications/Media**

Security Budget Per Employee

Per Employee

Australia

Europe South America

Africa

\$29.39

100%

88%

86%

86%

2017 Budget vs. 2016		
Increased	50%	
Decreased	50%	

#### **Security Reports to:**

CEO/President/Executive Director	50%
CAO/Administration	17%
CFO/Finance	17%
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	16%

Geographic Security	Responsibility:
North America	100%
Asia	

#### **Critical Issues:**

- Security Technology & Integration
- Weather/Natural Disasters
  - Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection
- Business Expansion Support Business Resilience (Business Continuity, Emergency Management & Disaster Recovery) Contract Management (Guards, Technology Integrators,
- Contract Employees)
- Global Security Operations Center Management Workplace Violence
- Supply Chain/Product Diversion/Logistics/Distribution
- Cybersecurity

### **Organizational Responsibilities:**

Security Technology & Integration	92%	Supply Chain/Product Diversion/Logistics/Distribution	77%
Weather/Natural Disasters	85%	Investigations	69%
Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	77%	Loss Prevention/Asset Protection	69%
Business Expansion Support	77%	Cybersecurity	69%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	77%	Terrorism	69%
Contract Management (Guards, Technology Integrators, Contract Employees)	77%	Workplace Violence/Active Shooter Prevention	69%
Global Security Operations Center Management	77%	Executive Protection/Travel Support	69%
Physical/Assets/Facilities	77%	Political Unrest	54%

### **Ports/Terminals**

2017 Budget vs. 2016		
Increased	50%	
Stayed the Same	25%	
Decreased	25%	

# **Security Reports to:**

100%

CEO/President/ **Executive Management** 

Geographic Security Respor	sibility:
North America	100%

#### **Critical Issues:**

- Business Resilience/Weather/Natural Disasters
- TWIC Compliance Technology Integration and Management
- Cybersecurity
- Investigations
- Supply Chain Contract Management
- Workplace Violence
- **Organizational Responsibilities:**

Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	100%	Physical/Assets/Facilities	100%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	100%	Regulatory Compliance	100%
Cybersecurity	100%	Supply Chain/Product Diversion/Logistics/Distribution	100%
Investigations	100%		



### **Retail (Connected Commerce)**

Security Budget Per Employee

N/A

Per Employee

2017 Budget vs. 2016		
Increased	43%	
Stayed the Same	43%	
Decreased	14%	

Security Reports to:		
CFO/Finance	43%	
COO/Operations	29%	
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	28%	

Geographic Security Responsibility:	
North America	100%
Europe	80%
Africa	67%
Asia	67%
Australia	50%
South America	50%

**Organizational Responsibilities:** 

#### **Critical Issues:**

- Business Resilience (Business Continuity, Emergency Management & Disaster Recovery) Contract Management (Guards, Technology Integrators, Contract Employees)
- **Global Security Operations Center Management** Cybersecurity
- Physical/Assets/Facilities
- Workplace Violence/Active Shooter Prevention
- Executive Protection/Travel Support Brand Protection/Intellectual Property/Product
- Protection/Counterfeiting/Fraud Protection
- Loss Prevention/Asset Protection

Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	100%	Supply Chain/Product Diversion/Logistics/Distribution	86%
Contract Management (Guards, Technology Integrators, Contract Employees)	100%	Weather/Natural Disasters	86%
Global Security Operations Center Management	100%	International Workforce Protection and Support	71%
Investigations	100%	Political Unrest	71%
Physical/Assets/Facilities	100%	Regulatory Compliance	71%
Workplace Violence/Active Shooter Prevention	100%	Terrorism	71%
Executive Protection/Travel Support	100%	Business Expansion Support	57%
Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	86%	Risk Management Planning	57%
Loss Prevention/Asset Protection	86%	Drug and Alcohol Testing	43%
Security Technology & Integration	86%	Cybersecurity	29%

## **Spectator Sports (Arenas/Facilities/Teams/Venues)**

2017 Budget vs. 2016		Security Budget Per Employee		Critical Issues:	
Increased	100%	Per Employee	\$15.34	<ul> <li>Weather</li> <li>Player and Fan Misconduct</li> <li>Crowd Control/Evacuations</li> <li>Terrorism</li> <li>Contract Management</li> <li>Security Technology and Integration</li> </ul>	
Security Reports to:		Geographic Security Responsibility:		Investigations     Political Unrest	
CEO/President/Executive Director	50%	North America	100%	<ul> <li>Loss Prevention/Asset Protection of Goods for Res</li> </ul>	
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	50%				

Contract Management (Guards, Technology Integrators, Contract Employees)	100%	Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	50%
Investigations	100%	Cybersecurity	50%
Physical/Assets/Facilities	100%	Loss Prevention/Asset Protection	50%
Political Unrest	100%	Security Technology & Integration	50%
Weather/Natural Disasters	100%	Terrorism	50%
Workplace Violence/Active Shooter Prevention	100%	Executive Protection/Travel Support	50%



# **Transportation/Logistics/Supply Chain/Distribution/ Warehousing**

Security Budget Per Employee

\$13.05

Per Employee

### 2017 Budget vs. 2016

Increased	67%
Stayed the Same	22%
Decreased	11%

Security Reports to:		
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	33%	
CEO/President/Executive Director	23%	
COO/Operations	22%	
CAO/Administration	11%	
CIO/Information Technology	11%	

Geographic Security Responsibility:	
North America	100%
Asia	60%
Australia	50%
Europe	50%
South America	33%

#### **Critical Issues:**

- Investigations
- Loss Prevention/Asset Protection
- . Physical/Assets/Facilities Security Technology & Integration .
- .
- Cybersecurity Contract Management (Guards, Technology Integrators, .
- Contract Employees) Risk Management Planning .
- Terrorism
- Workplace Violence/Active Shooter Prevention .

Organizational Responsibilities:					
Investigations		Terrorism	78%		
Loss Prevention/Asset Protection	89%	Workplace Violence/Active Shooter Prevention	78%		
Physical/Assets/Facilities	89%	Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	67%		
Security Technology & Integration	89%	Drug and Alcohol Testing	56%		
Cybersecurity	78%	Regulatory Compliance	56%		
Contract Management (Guards, Technology Integrators, Contract Employees)	78%	Weather/Natural Disasters	56%		
Risk Management Planning		Brand Protection/Intellectual Property/Product Protection/ Counterfeiting/Fraud Protection	44%		
Supply Chain/Product Diversion/Logistics/Distribution	78%				