

Agriculture/Farming/Food Production

2019 Budget vs. 2018

Increased	20%
Stayed the Same	60%
Decreased	20%

Security Reports to:

CEO/President/Executive Director	25%
COO/Operations	25%
Human Resources	25%
Chief Risk or Legal Officer/ Risk/Legal/General Counsel	25%

Geographic Security Responsibility:

North America	100%
Africa	100%
Asia	70%
Australia	50%
Europe	50%
South America	33%

Organizational Responsibilities:

Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection	100%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	100%
Contract Management (Guards, Technology Integrators, Contract Employees)	100%
Investigations	100%
Physical/Assets/Facilities	100%
Security Technology & Integration	100%
Supply Chain/Product Diversion/Logistics/Distribution	100%
Workplace Violence/Active Shooter Prevention	100%
Executive Protection/Travel Support	100%
Insider Threat	100%
Emerging/Frontier Market Expansion	85%
Global Security Operations Center Management	75%
International Workforce Protection and Support	75%
Loss Prevention/Asset Protection of Goods for Resale	75%
Risk Management Planning	75%
Drug and Alcohol Testing	50%
Political Unrest	50%
Cybersecurity	50%

Banking/Financial Services

2019 Budget vs. 2018

Increased	70%
Stayed the Same	30%

Security Reports to:

Chief Risk or Legal Officer/ Risk/Legal/General Counsel	65%
Human Resources	16%
CAO/Administration	10%
CFO/Finance	9%

Organizational Responsibilities:

Physical/Assets/Facilities	100%
Security Technology & Integration	100%
Workplace Violence/Active Shooter Prevention	100%
Regulatory Compliance	100%
Executive Protection/Travel Support	100%
Contract Management (Guards, Technology Integrators, Contract Employees)	89%
Terrorism	89%
Global Security Operations Center Management	85%
Weather/Natural Disasters	80%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	75%
Risk Management Planning	72%
Brand Protection/Intellectual Property/Product Protection/Counterfeiting/Fraud Protection	70%
Political Unrest	70%
International Workforce Protection and Support	64%
Loss Prevention/Asset Protection	63%
Cybersecurity	62%
Drug and Alcohol Testing	40%

Geographic Security Responsibility:

North America	100%
Asia	85%
Africa	75%
Europe	75%
South America	60%
Australia	40%

Diversified

2019 Budget vs. 2018

Increased	35%
Stayed the Same	50%
Decreased	15%

Security Reports to:

CEO/President/Executive Director	50%
COO/Operations	28%
Chief Risk or Legal Officer/ Risk/Legal/General Counsel	14%
CIO/Information Technology	8%

Geographic Security Responsibility:

North America	100%
Asia	100%
Australia	100%
Europe	100%
South America	100%
Africa	85%

E-Commerce

2019 Budget vs. 2018

Increased	82%
Stayed the Same	10%
Decreased	8%

Security Reports to:

CEO/President/Executive Director	75%
CIO/Information Technology	25%

Geographic Security Responsibility:

North America	100%
Asia	100%
Australia	100%
Europe	100%
South America	100%
Africa	100%

Organizational Responsibilities:

Risk Management Planning	100%
Loss Prevention/Asset Protection	100%
Weather/Natural Disasters	100%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	100%
Business Expansion Support	100%
Workplace Violence/Active Shooter Prevention	100%
Investigations	100%
Physical/Assets/Facilities (Proprietary Property Not for Resale)	85%
Regulatory Compliance	85%
Security Technology & Integration	75%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	75%
Cybersecurity	70%
International Workforce Protection and Support	70%
Political Unrest	70%
Terrorism	70%
Executive Protection/Travel Support	70%
Contract Management (Guards, Technology Integrators, Contract Employees)	68%
Global Security Operations Center Management	68%
Supply Chain/Product Diversion/Logistics/Distribution	66%
Drug and Alcohol Testing	40%

Organizational Responsibilities:

Cybersecurity	100%
Loss Prevention/Asset Protection	100%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	100%
Business Expansion Support	100%
Investigations	100%
Physical/Assets/Facilities (Proprietary Property Not for Resale)	100%
Regulatory Compliance	100%
Security Technology & Integration	80%
Political Unrest	50%
Terrorism	50%
Executive Protection/Travel Support	50%
Contract Management (Guards, Technology Integrators, Contract Employees)	50%
Global Security Operations Center Management	50%
Supply Chain/Product Diversion/Logistics/Distribution	50%

Education (K-12)

2019 Budget vs. 2018

Increased	60%
Stayed the Same	20%
Decreased	20%

Security Reports to:

Board or Board Committee	50%
COO/Operations	20%
CIO/Information Technology	20%
GM/Business Unit	10%

Geographic Security Responsibility:

North America	100%
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Organizational Responsibilities:

Workplace Violence/Active Shooter Prevention	100%
Security Technology & Integration	100%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	90%
Contract Management (Guards, Technology Integrators, Contract Employees)	90%
Physical/Assets/Facilities	90%
Investigations	90%
Loss Prevention/Asset Protection	70%
Cybersecurity	65%
Drug and Alcohol Testing	65%
Regulatory Compliance	60%
Risk Management Planning	60%
Terrorism	60%
Weather/Natural Disasters	60%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	40%
Global Security Operations Center Management	40%
Supply Chain/Product Diversion/Logistics/Distribution	20%

Education (University)

2019 Budget vs. 2018

Increased	65%
Stayed the Same	25%
Decreased	10%

Security Reports to:

CEO/President/Executive Director	40%
Facilities	22%
Chief Risk or Legal Officer/ Risk/Legal/General Counsel	18%
CAO/Administration	8%
COO/Operations	6%
Human Resources	6%

Geographic Security Responsibility:

North America	100%
Asia	40%
Europe	40%

Organizational Responsibilities:

Contract Management (Guards, Technology Integrators, Contract Employees)	100%
Weather/Natural Disasters	100%
Workplace Violence/Active Shooter Prevention	100%
Physical/Assets/Facilities	95%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	92%
Investigations	92%
Cybersecurity	80%
Security Technology & Integration	75%
Executive Protection/Travel Support	75%
Terrorism	75%
Political Unrest	75%
Risk Management Planning	67%
International Workforce Protection and Support	60%
Loss Prevention/Asset Protection	60%
Regulatory Compliance	58%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	33%
Business Expansion Support	33%
Drug and Alcohol Testing	30%

Government (Federal, State and Local)

2019 Budget vs. 2018

Increased	70%
Stayed the Same	30%

Security Reports to:

Facilities	40%
CAO/Administration	32%
COO/Operations	14%
Chief Risk or Legal Officer/ Risk/Legal/General Counsel	14%

Geographic Security Responsibility:

North America	100%
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Organizational Responsibilities:

Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	100%
Contract Management (Guards, Technology Integrators, Contract Employees)	100%
Investigations	100%
Physical/Assets/Facilities	100%
Security Technology & Integration	100%
Terrorism	100%
Weather/Natural Disasters	100%
Workplace Violence/Active Shooter Prevention	100%
Business Expansion Support	60%
Political Unrest	60%
Regulatory Compliance	60%
Risk Management Planning	60%
Loss Prevention/Asset Protection	40%
Executive Protection/Travel Support	40%
Cybersecurity	30%
Global Security Operations Center Management	25%
Supply Chain/Product Diversion/Logistics/Distribution	25%

Healthcare/Hospital/Medical Center

2019 Budget vs. 2018

Increased	75%
Stayed the Same	17%
Decreased	8%

Security Reports to:

COO/Operations	40%
CEO/President/Executive Director	16%
Facilities	14%
CFO/Finance	9%
Human Resources	8%
CAO/Administration	7%
CIO/Information Technology	6%

Geographic Security Responsibility:

North America	100%
Africa	30%
Europe	30%

Organizational Responsibilities:

Investigations	100%
Workplace Violence/Active Shooter Prevention	100%
Regulatory Compliance	100%
Physical/Assets/Facilities	97%
Cybersecurity	97%
Security Technology & Integration	95%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	95%
Weather/Natural Disasters	85%
Loss Prevention/Asset Protection	80%
Contract Management (Guards, Technology Integrators, Contract Employees)	80%
Terrorism	72%
Executive Protection/Travel Support	55%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	52%
Business Expansion Support	52%
Political Unrest	50%

Hospitality/Hotels/Casino/ Vacation Properties

2019 Budget vs. 2018

Increased	70%
Stayed the Same	30%

Security Reports to:

Facilities	40%
Human Resources	30%
GM/Business Unit	30%

Geographic Security Responsibility:

North America	100%
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Information Technology (Equipment, Software, Services)

2019 Budget vs. 2018

Increased	60%
Stayed the Same	40%

Security Reports to:

CEO/President/Executive Director	48%
CAO/Administration	18%
CFO/Finance	18%
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	16%

Geographic Security Responsibility:

North America	100%
Asia	100%
Australia	100%
Europe	88%
South America	86%
Africa	86%

Organizational Responsibilities:

Investigations	100%
Loss Prevention/Asset Protection of Goods for Resale	100%
Regulatory Compliance	100%
Physical/Assets/Facilities	100%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	70%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	70%
Contract Management (Guards, Technology Integrators, Contract Employees)	70%
Workplace Violence/Active Shooter Prevention	70%
Drug and Alcohol Testing	67%
Terrorism	67%
Weather/Natural Disasters	67%
Cybersecurity	40%
Political Unrest	30%

Organizational Responsibilities:

Security Technology & Integration	92%
Weather/Natural Disasters	85%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	77%
Workplace Violence/Active Shooter Prevention	77%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	77%
Contract Management (Guards, Technology Integrators, Contract Employees)	77%
Global Security Operations Center Management	77%
Physical/Assets/Facilities	77%
Supply Chain/Product Diversion/Logistics/Distribution	77%
Investigations	69%
Loss Prevention/Asset Protection	69%
Cybersecurity	69%
Terrorism	69%
Executive Protection/Travel Support	68%
Political Unrest	50%

Logistics/Warehousing/ Distribution/Shipping

2019 Budget vs. 2018

Increased	65%
Stayed the Same	27%
Decreased	8%

Security Reports to:

Chief Risk or Legal Officer/ Risk/Legal/General Counsel	33%
CEO/President/Executive Director	23%
COO/Operations	22%
CAO/Administration	11%
CIO/Information Technology	11%

Geographic Security Responsibility:

North America	100%
Asia	60%
Australia	50%
Europe	50%
South America	40%

Manufacturing

2019 Budget vs. 2018

Increased	45%
Stayed the Same	40%
Decreased	15%

Security Reports to:

Chief Risk or Legal Officer/Risk/ Legal/General Counsel	30%
Human Resources	23%
COO/Operations	15%
CAO/Administration	8%
CEO/President/Executive Director	8%
CFO/Finance	8%
Facilities	8%

Geographic Security Responsibility:

North America	100%
Africa	95%
South America	95%
Asia	80%
Europe	80%
Australia	70%

Organizational Responsibilities:

Investigations	89%
Loss Prevention/Asset Protection	89%
Physical/Assets/Facilities	89%
Security Technology & Integration	89%
Cybersecurity	80%
Contract Management (Guards, Technology Integrators, Contract Employees)	80%
Risk Management Planning	80%
Supply Chain/Product Diversion/Logistics/Distribution	80%
Terrorism	80%
Workplace Violence/Active Shooter Prevention	80%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	67%
Drug and Alcohol Testing	56%
Regulatory Compliance	56%
Weather/Natural Disasters	56%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	44%

Organizational Responsibilities:

Security Technology & Integration	92%
Weather/Natural Disasters	85%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	81%
Business Expansion Support	81%
Workplace Violence/Active Shooter Prevention	80%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	80%
Contract Management (Guards, Technology Integrators, Contract Employees)	78%
Global Security Operations Center Management	78%
Physical/Assets/Facilities	77%
Supply Chain/Product Diversion/Logistics/Distribution	77%
Cybersecurity	69%
Investigations	69%
Loss Prevention/Asset Protection	69%
Risk Management Planning	69%
Terrorism	69%
Executive Protection/Travel Support	69%
Emerging/Frontier Market Expansion	60%

Ports (Airports, Seaports, etc.)

2019 Budget vs. 2018

Increased	50%
Stayed the Same	25%
Decreased	25%

Security Reports to:

CEO/President/ Executive Management	100%
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Geographic Security Responsibility:

North America	100%
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Organizational Responsibilities:

Brand & IP Protection/Fraud Prevention	100%
Business Continuity	100%
Cybersecurity	100%
Disaster Recovery	100%
Investigations	100%
Physical Security/Facilities	100%
Regulatory Compliance	100%
Supply Chain	100%
Workplace Violence/Active Shooter Prevention	80%

Real Estate/Property Management

2019 Budget vs. 2018

Increased	100%
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Security Reports to:

CEO/President/Executive Director	67%
Human Resources	33%

Geographic Security Responsibility:

North America	100%
Australia	100%
Asia	100%
Africa	50%
South America	50%
Europe	40%

Organizational Responsibilities:

Business Resilience/Weather/Natural Disasters	100%
Contract Management	100%
Emerging/Frontier Market Expansion	100%
Investigations	100%
Loss Prevention/Asset Protection	100%
Risk Management Planning	100%
Security Technology & Integration	100%
Supply Chain/Product Diversion/Logistics/Distribution	100%
Workplace Violence/Active Shooter Prevention	100%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	71%
Business Expansion Support	71%
Drug and Alcohol Testing	67%
Global Security Operations Center Management	67%
International Workforce Protection and Support	67%
Physical/Assets/Facilities	67%
Political Unrest	67%
Regulatory Compliance	67%
Executive Protection/Travel Support	61%

Organizational Responsibilities:

Retail/Restaurant	
2019 Budget vs. 2018	
Increased	44%
Stayed the Same	41%
Decreased	15%

Security Reports to:	
CFO/Finance	41%
COO/Operations	31%
Chief Risk or Legal Officer/ Risk/Legal/General Counsel	28%

Geographic Security Responsibility:	
North America	100%
Europe	80%
Africa	67%
Asia	67%
Australia	50%
South America	50%

Spectator Sports (Facilities, Leagues and Events)	
2019 Budget vs. 2018	
Increased	100%

Security Reports to:	
CEO/President/Executive Director	50%
Chief Risk or Legal Officer/Risk/ Legal/General Counsel	50%

Geographic Security Responsibility:	
North America	100%

Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	100%
Contract Management (Guards, Technology Integrators, Contract Employees)	100%
Global Security Operations Center Management	100%
Investigations	100%
Physical/Assets/Facilities	100%
Workplace Violence/Active Shooter Prevention	100%
Executive Protection/Travel Support	100%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	86%
Loss Prevention/Asset Protection	86%
Security Technology & Integration	86%
Supply Chain/Product Diversion/Logistics/Distribution	86%
Weather/Natural Disasters	86%
International Workforce Protection and Support	84%
Political Unrest	84%
Regulatory Compliance	82%
Terrorism	70%
Business Expansion Support	57%
Risk Management Planning	57%
Drug and Alcohol Testing	43%
Cybersecurity	29%

Organizational Responsibilities:	
Contract Management (Guards, Technology Integrators, Contract Employees)	100%
Investigations	100%
Physical/Assets/Facilities	100%
Political Unrest	100%
Weather/Natural Disasters	100%
Workplace Violence/Active Shooter Prevention	100%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	80%
Loss Prevention/Asset Protection	80%
Security Technology & Integration	70%
Terrorism	70%
Executive Protection/Travel Support	50%

Utilities (Energy, Electric, Gas, Nuclear, Oil, Water, Wastewater)**2019 Budget vs. 2018**

Increased	55%
Decreased	40%
Stayed the Same	5%

Security Reports to:

COO/Operations	57%
Chief Risk or Legal Officer/ Risk/Legal/General Counsel	29%
Business Unit	14%

Geographic Security Responsibility:

North America	100%
Australia	100%
Europe	100%
South America	100%
Africa	86%
Asia	67%

Organizational Responsibilities:

Investigations	100%
Physical/Assets/Facilities	100%
Risk Management Planning	100%
Business Resilience (Business Continuity, Emergency Management & Disaster Recovery)	90%
Contract Management (Guards, Technology Integrators, Contract Employees)	90%
Terrorism	90%
Weather/Natural Disasters	90%
Workplace Violence/Active Shooter Prevention	90%
Regulatory Compliance	75%
Security Technology & Integration	75%
Loss Prevention/Asset Protection of Goods for Resale	74%
Political Unrest	74%
Executive Protection/Travel Support	71%
Supply Chain/Product Diversion/Logistics/Distribution	70%
International Workforce Protection and Support	70%
Global Security Operations Center Management	69%
Brand Protection/Intellectual Property/ Product Protection/Counterfeiting/Fraud Protection	42%
Emerging/Frontier Market Expansion	42%

2019 Security 500 Methodology

The Security 500 Benchmarking Survey is based on information from several sources:

- Data supplied directly by the organizations
- Data obtained through public resources/records

The Security 500 tracks vertical markets and collects unique data where appropriate (such as the number of unique facilities in healthcare) and applies this data to key metrics. The key metrics collected this year include:

- Security Spending/Person
- Security Spending/Revenue
- Number of Security Employees and Officers

"Person" is focused on the type of person the security budget is intended to protect. Examples include employees, citizens,

students and patients. Rankings within each sector were primarily based on security budget. Participants answered a series of general questions along with unique questions within each sector.

The 2019 Security 500 Survey includes the following:

- Sectors were measured and evaluated on metrics among peer organizations.
- The data requested and metrics used to benchmark within each sector were based on the input of our advisors.

The purpose of the Security 500 is to create a reliable database to measure your organization versus others and create a benchmarking program among security organizations. The results will enable you to answer the question, "Where Do I Stand?" as a basis of an ongoing peer review process. Due to the greater accuracy of the information provided by security executives compared to that of estimations, completed entries were given greater weight in the rankings than the

estimations. Additionally, the sector in which a company is ranked is based on self-reported information. For example, one clothing retailer may select "Retail" and another clothing manufacturer may select "Manufacturing/Industrial" as their vertical markets.

Based on continued feedback and the goal of creating a valuable resource for our participants and industry, the Security 500 is spread across 20 different sectors. We recognize that as a result of some organizational changes, some enterprises and their security leaders may no longer be in place. The listings are based on the information available at the time of publication. Each participating organization will receive their confidential report by December 31, 2019. We also recognize that due to low sample sizes, the statistical margin of error may be responsible for apparent dramatic changes in the data compared to 2018 when no actual differences exist. **SECURITY**